

EMS

Manufacturing World Class Performance

Case Study RCM MasterClass

Lean RCM Makes the Front Cover

"I can honestly say that in 32 years of industry I have never come across any one process that generated such interest and efficiency improvements as the RCM program we have worked on...
... we would not have improved at the rate we have without your help."

Site Operations Director



Problem

The Printing Press OEE Performance Data was already consistent with Industry Standard Norms, however the client company wanted to differentiate themselves from the competition and reduce the dependency & expenditure on OEM Supplier Services. The Printing & Maintenance Teams fixed things but did not understand enough about the Printing Presses to implement sustainable & demonstrable continuous improvement.

Solution

EMS facilitated RCM MasterClass fully engaging & motivating both front line printers and engineers. The line side team meeting process enabled to identify production, maintenance and raw materials issues by bringing together the OEE data & the RCM analysis in a transparent and logical way. The teams found a common language that enabled them to work together to demonstrably & continuously improve printing press function availability.

Results

The Printing Press OEE Performance has increased from 40% to 80% in less than a year. The client company have seen a significant reduction in the number of web breaks a key differentiator in the business. Most importantly they are now seeing demonstrable continuous improvement driven by their front line staff.

About the Programme

The RCM MasterClass is a 15-day improvement programme combining the principals of RCM with Lean Manufacturing practices. The programme is highly successful at improving reliability and reducing waste by introducing an optimised maintenance and operating regime with a high level of operator involvement. It focuses on all reasons for underperformance therefore delivering much higher reliability. Programme brings sustainable benefits because you make the changes..

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